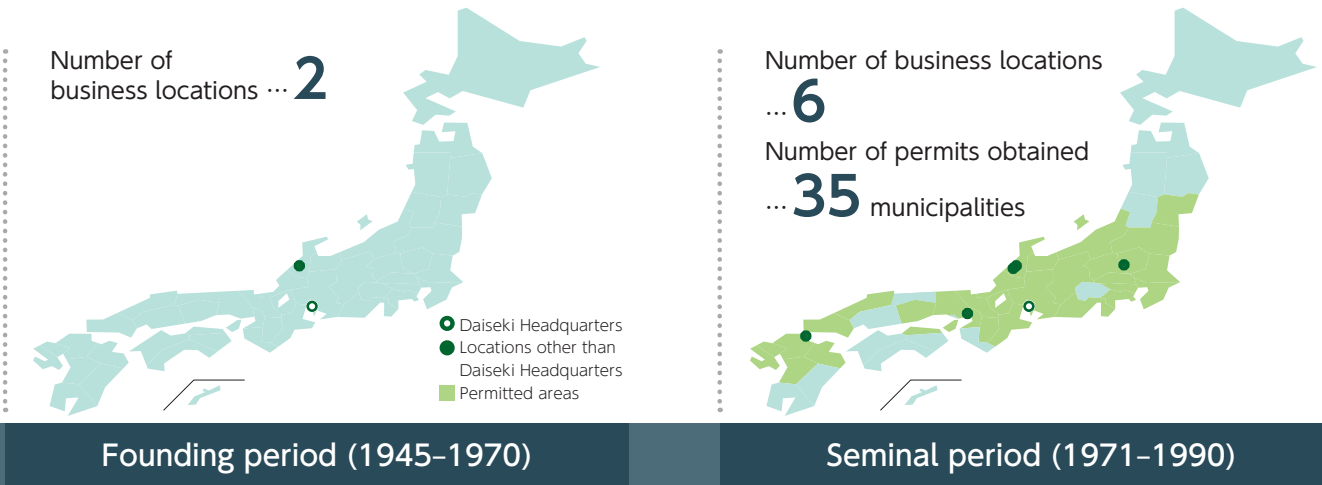


# Drivers of Daiseki Growth

Daiseki was founded in 1945, and since its establishment in 1958, Daiseki has created various innovations and supported Japanese manufacturing up until now.

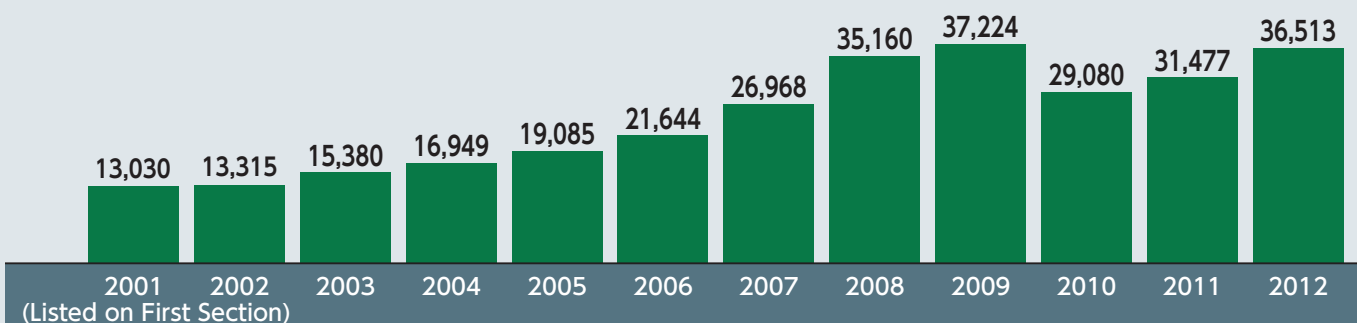


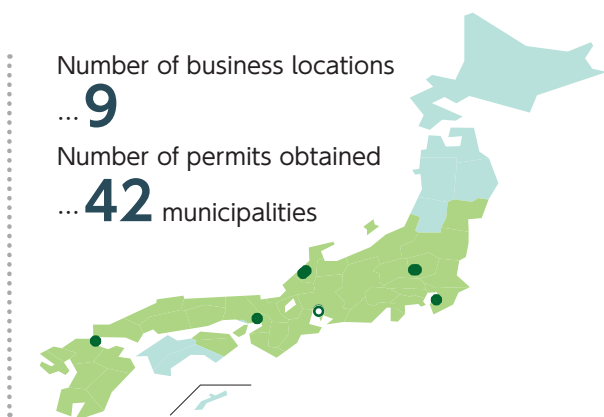
## Daiseki Group's Track Record of Innovation

- Started oil refining business inspired by rapeseed oil (Daiseki's starting point)
- Started gasoline sales business, foreseeing the development of the automobile industry
- Started recycling and sales of industrial oil, taking inspiration from rapeseed oil
- Expanded recycling and sales of industrial oil with the construction of large-scale gas stations
- Started manufacturing and sales of petroleum products such as concrete mold release agent, foreseeing the advance of concrete products (Daiseki Co., Ltd. and Hokuriku Daiseki Co., Ltd.)
- Started waste oil treatment business due to concerns about worsening pollution problems
- Started wastewater treatment business. Obtained first license for industrial waste management in the city of Nagoya in the following year
- Started wastewater treatment using activated sludge
- Started production of supplemental fuel for cement companies

## Transition of Net Sales

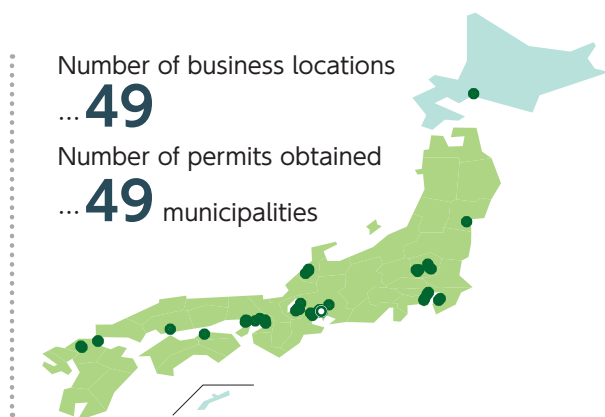
● Consolidated Net Sales (unit: millions of yen)





Rapid growth period (1991–2000)

- Started sludge recycling business for cement
- Started contaminated soil remediation business (Daiseki Eco. Solution Co., Ltd.)
- Conducted recovery support activities for the heavy oil spill accident of the Russian oil tanker the Nakhodka in the Sea of Japan



Development period (2001–Present)

- Started lead recycling business (Daiseki MCR Co., Ltd.)
- Started large tank cleaning business (System Kikou Co., Ltd.)
- Supported reconstruction efforts following the Great East Japan Earthquake
- Started plasterboard recycling business (Green Arrows Chubu Co., Ltd. and Green Arrows Kyushu Co., Ltd.)
- Certified as the first Excellent Industrial Waste Disposal Company by Nagoya City and Ishikawa Prefecture under the Excellent Industrial Waste Disposal Company Certification System, currently certified by 49 municipalities
- Started biodiesel fuels business (Daiseki Eco. Solution Co., Ltd.)
- Started waste plastic and used paper recycling business (Sugimoto Trading Company Co., Ltd., Sugimoto Paper Industry Co., Ltd.)
- Started new business activities to achieve a circular economy

